



**CAPE COD REGIONAL TRANSIT AUTHORITY**

# **Advisory Board Budget Committee CCRTA Fiscal Year 2021 Budget**

Last Updated: 5/20/2020

## **ADVISORY BOARD BUDGET COMMITTEE REVIEW**

February 21, 2020 - Week Ending (1st Draft Budget Distribution)

March 20, 2020 - Week Ending (2nd Draft Budget Distribution)

April 24, 2020 - (Revised Budget Distribution - due to: COVID-19 Impact)

April 30, 2020 (Draft Budget Presentation - Video Conferencing)

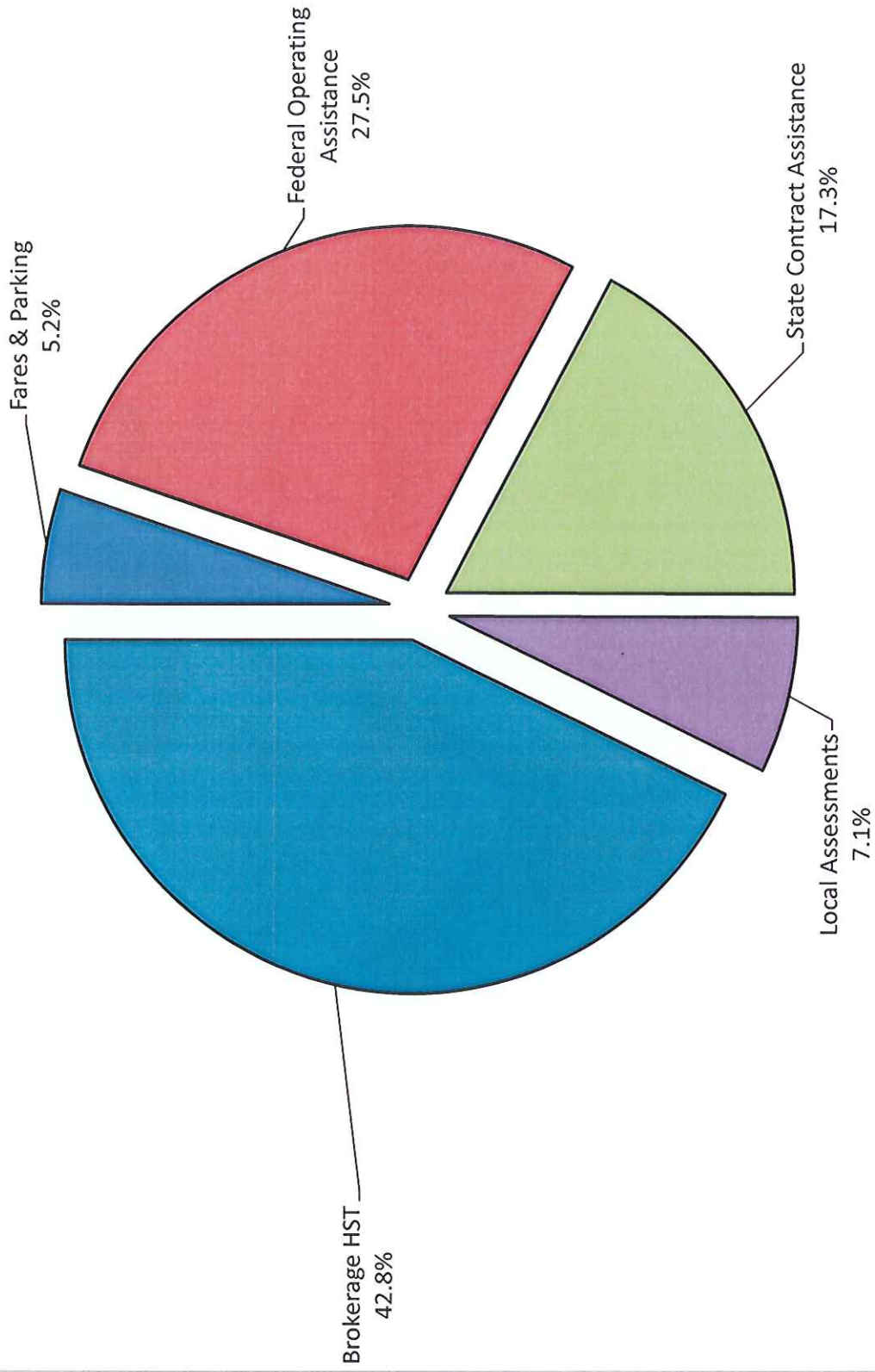
## **ADVISORY BOARD VOTE ON CCRTA FY2021 BUDGET**

**APPROVED: May 20, 2020 - Advisory Board Vote - Video Conferencing**

**CAPE COD REGIONAL TRANSIT AUTHORITY**  
**WHERE DOES EACH DOLLAR THE CCRTA RECEIVES COME FROM?**  
**FY2020 Actual/Projected Revenue and FY2021 Projected Revenue**  
**Last Updated: 5/20/2020**

	FY2020 Budget Projected Revenue \$\$	FY2020 Budget Projected Revenue % of Total	FY2021 Budget Projected Revenue \$\$	FY2021 Budget Projected Revenue % of Total
<b>Fares, Parking &amp; Other:</b>				
Fares: Fixed Route & Demand Response	1,007,076		1,113,493	
Cape Flyer	53,400		59,400	
HTC Parking & Other Revenue	269,854		268,349	
<b>Sub-Total</b>	<b>1,330,329</b>	<b>5.3%</b>	<b>1,441,242</b>	<b>5.2%</b>
<b>Federal Operating Assistance:</b>				
Section 5307 & 5339 Operating Assistance	6,332,398		7,579,426	
<b>Sub-Total</b>	<b>6,332,398</b>	<b>25.3%</b>	<b>7,579,426</b>	<b>27.5%</b>
<b>State Contract Assistance:</b>				
State Net Cost of Service Funding	5,421,028		4,769,458	
<b>Sub-Total</b>	<b>5,421,028</b>	<b>21.7%</b>	<b>4,769,458</b>	<b>17.3%</b>
<b>Local Assessments:</b>				
Local Assessments	1,915,448		1,963,334	
<b>Sub-Total</b>	<b>1,915,448</b>	<b>7.7%</b>	<b>1,963,334</b>	<b>7.1%</b>
<b>Brokerage (Human Service Transportation - HST):</b>				
Brokerage Revenues	9,368,929		11,180,618	
Brokerage Management Fee & Incentive	616,398		616,398	
<b>Sub-Total</b>	<b>9,985,327</b>	<b>40.0%</b>	<b>11,797,015</b>	<b>42.8%</b>
<b>GRAND TOTAL</b>	<b>24,984,530</b>	<b>100%</b>	<b>27,550,475</b>	<b>100%</b>

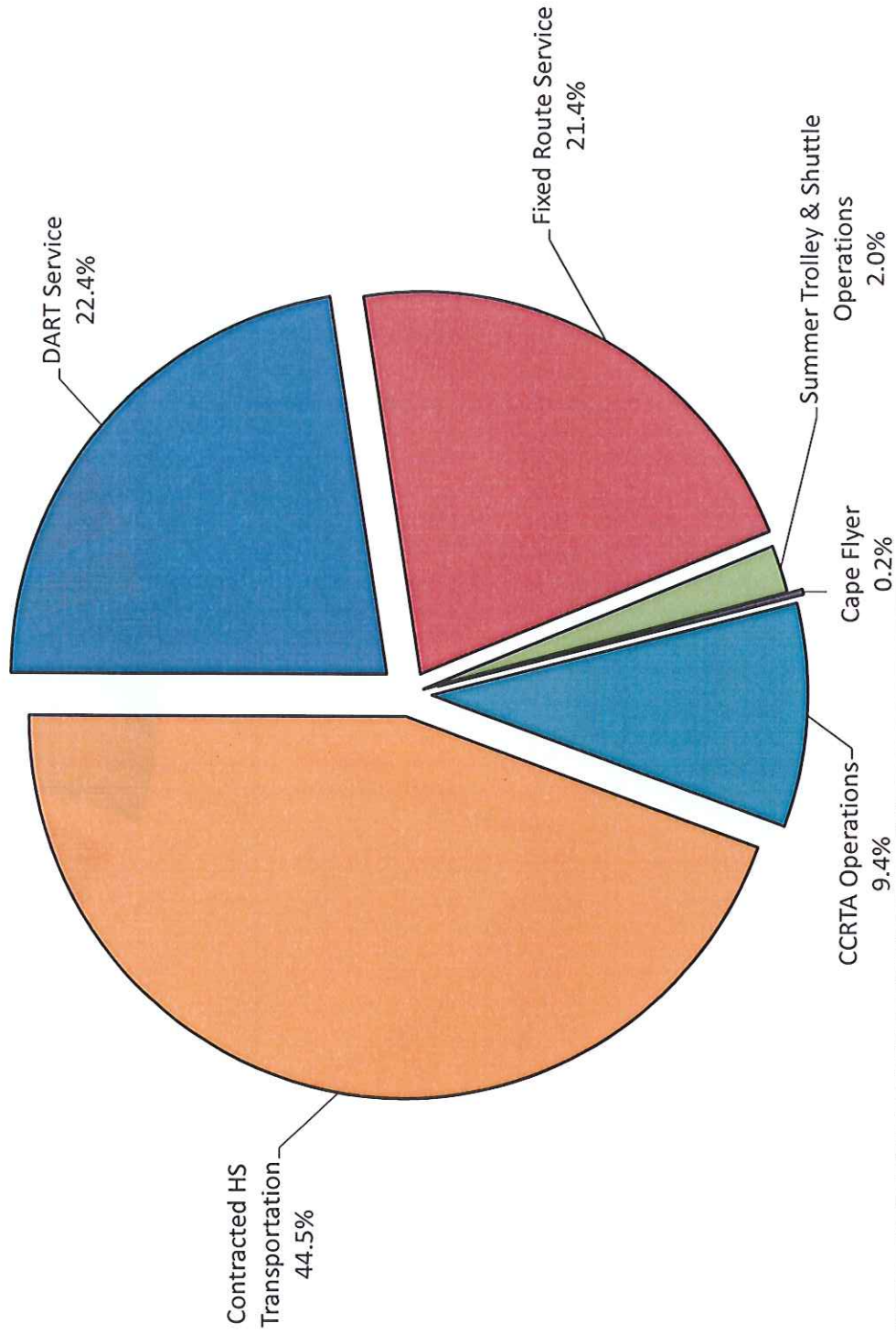
# FY2021 - WHERE DOES EACH DOLLAR THE CCRTA RECEIVES COME FROM?



**CAPE COD REGIONAL TRANSIT AUTHORITY**  
**WHERE DOES EACH DOLLAR THE CCRTA SPENDS GO?**  
**FY2020 Actual/Projected Expenses and FY2021 Projected Expenses**  
**Last Updated: 5/20/2020**

	FY2020 Budget Projected Expenses \$\$	FY2020 Budget Projected Expenses % of Total	FY2021 Budget Projected Expenses \$\$	FY2021 Budget Projected Expenses % of Total
<b>DART Service:</b>				
Dial-A-Ride Transit Service	5,852,717	23.4%	6,181,793	22.4%
<b>Fixed Route Services:</b>				
Fixed Route Services	5,614,036	22.5%	5,894,080	21.4%
<b>Summer Trolleys:</b>				
Summer Trolley & Shuttle Operations	540,487	2.2%	553,893	2.0%
<b>Cape Flyer:</b>				
Cape Flyer	53,400	0.2%	59,400	0.2%
<b>CCRTA Operations:</b>				
CCRTA Operations	2,619,984	10.5%	2,602,823	9.4%
<b>Contracted Human Service Transportation:</b>				
Human Service Transportation DART	1,675,510		1,986,150	
Human Service Transportation Vendor	8,628,396		10,272,338	
<b>Sub-Total</b>	10,303,906	41.2%	12,258,488	44.5%
<b>GRAND TOTAL</b>	<b>24,984,530</b>	<b>100%</b>	<b>27,550,475</b>	<b>100%</b>

# FY2021 - WHERE DOES EACH DOLLAR THE CCRTA SPENDS GO?



Cape Cod Regional Transit Authority  
FY 2021 Budget Worksheet

**Operating Revenues**

Revenues from Transportation Operations

Year-Round Operations  
 DART - Dial a Ride Transportation  
 Fixed Route; Flex; BHT; Special Serv.  
 Summer Operations  
 Trolleys and Shuttles

	FY19 Budget	FY19 Actual	FY20 Budget	FY20 7-Mth Act.	FY20 Projection	FY21 Budget
	\$473,135	\$412,270	\$418,473	\$265,523	\$297,782	\$348,030
	\$759,390	\$669,640	\$661,536	\$392,899	\$447,114	\$518,964
	\$279,465	\$298,572	\$272,394	\$219,816	\$262,179	\$246,499
	\$1,511,989	\$1,380,482	\$1,372,403	\$878,238	\$1,007,076	\$1,113,493

Revenues from Cape Flyer Operations (Fares & Advertising)

	\$59,400	\$14,856	\$59,400	\$3,111	\$53,400	\$59,400
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Revenues from CCRTA Administrative Operations

Parking  
 Leasing & Other

	\$334,326	\$209,328	\$310,000	\$156,917	\$211,050	\$214,350
	\$74,590	\$78,113	\$69,700	\$29,192	\$58,804	\$53,999
	\$408,916	\$287,441	\$379,700	\$186,109	\$269,854	\$268,349

Revenues from Federal Operating Assistance

\* 5307 & 5339 Operating Assistance

	\$5,713,994	\$6,368,515	\$6,613,904	\$1,978,311	\$6,332,398	\$7,579,426
	\$6,138,633	\$6,760,644	\$6,613,904	\$1,978,311	\$6,332,398	\$7,579,426

Revenues from State Contract Assistance & Local Assessments

\*\* State Contract Assistance  
 Local Assessments

	\$4,407,638	\$4,495,352	\$4,871,402	\$4,769,458	\$5,421,028	\$4,769,458
	\$1,868,730	\$1,864,799	\$1,915,448	\$1,112,059	\$1,915,448	\$1,963,334
	\$6,276,368	\$6,360,151	\$6,786,850	\$5,881,517	\$7,336,476	\$6,732,792

Sub-Total Revenues (Excluding HST Brokerage)

	\$14,395,306	\$14,803,574	\$15,212,258	\$8,927,286	\$14,999,203	\$15,753,460
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Revenues from Human Service Transportation Operations

Brokerage (Includg. Incentive Fee)  
 Brokerage Mgt Fee

	\$11,591,518	\$11,919,027	\$11,601,721	\$7,330,274	\$9,368,929	\$11,180,618
	\$525,000	\$604,311	\$595,000	\$359,565	\$616,398	\$616,398
	\$12,116,518	\$12,523,338	\$12,196,721	\$7,689,839	\$9,985,327	\$11,797,015

Grand Total Revenues (Including HST Brokerage)

	\$26,511,824	\$27,326,912	\$27,408,978	\$16,617,126	\$24,984,530	\$27,550,475
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Footnotes

\* Federal Operating Assistance includes CARES Act funding under the FTA 5307 program

\*\* State Contract Assistance (SCA) for FY20 includes one-time discretionary funding (see page 32 for additional revenue category line item details under SCA).

	FY21 Bdgt FY20 Bdgt \$\$ variance	FY21 Bdgt FY20 Bdgt % variance	FY21 Bdgt FY20 Bdgt \$\$ variance	FY21 Bdgt FY20 Bdgt % variance
	-\$70,443	-16.8%	\$50,248	16.9%
	-\$162,571	-23.9%	\$71,850	16.1%
	-\$25,895	-9.5%	-\$15,680	-6.0%
	-\$258,910	-18.9%	\$106,418	10.6%
	\$0	0.0%	\$6,000	11.2%
	-\$95,650	-30.9%	\$3,300	1.6%
	-\$15,701	-22.5%	-\$4,805	-8.2%
	-\$111,351	-29.3%	-\$1,505	-0.6%
	\$965,522	14.6%	\$1,247,028	19.7%
	\$965,522	14.6%	\$1,247,028	19.7%
	-\$101,944	-2.1%	-\$651,570	-12.0%
	\$47,886	2.5%	\$47,886	2.5%
	-\$54,058	-0.8%	-\$603,684	-8.2%
	\$541,202	3.6%	\$754,257	5.0%
	-\$421,103	-3.6%	\$1,811,688	19.3%
	\$21,398	3.6%	\$0	0.0%
	-\$399,706	-3.3%	\$1,811,688	18.1%
	\$141,497	0.5%	\$2,565,945	10.3%

Cape Cod Regional Transit Authority  
FY 2021 Budget Worksheet

**Operating Expenses & Reserves**

**Operating Expenses & Reserves  
Year-Round Operations**

	FY19 Budget	FY19 Actual	FY20 Budget	FY20 7-Mth Act.	FY20 Projection	FY21 Budget	FY21 Bdtg compared to: FY20 Proj. \$ variance	FY21 Bdtg compared to: FY20 Proj. % variance	FY21 Bdtg compared to: FY20 Proj. \$ variance	FY21 Bdtg compared to: FY20 Proj. % variance
<b>DART - Dial a Ride Transportation</b>	<b>\$5,407,802</b>	<b>\$5,620,793</b>	<b>\$6,106,369</b>	<b>\$3,422,769</b>	<b>\$5,852,717</b>	<b>\$6,181,793</b>	<b>\$75,424</b>	<b>1.2%</b>	<b>\$329,076</b>	<b>5.6%</b>
<b>Fixed Route; Flex; BHT; Special Serv.</b>										
Village	\$458,375	\$445,535	\$622,942	\$338,693	\$573,664	\$587,800	-\$35,142	-5.6%	\$14,136	2.5%
Crosstown (formerly Loop)	\$468,345	\$423,792	\$276,290	\$150,463	\$254,694	\$260,998	-\$15,292	-5.5%	\$6,305	2.5%
H2O	\$1,283,365	\$1,288,010	\$1,331,929	\$762,326	\$1,309,243	\$1,340,648	\$8,719	0.7%	\$31,405	2.4%
Sealine	\$1,302,847	\$1,360,849	\$1,321,547	\$809,341	\$1,356,594	\$1,389,414	\$67,867	5.1%	\$32,820	2.4%
Sandwich Line	\$352,131	\$366,444	\$343,307	\$213,383	\$357,719	\$366,306	\$22,999	6.7%	\$8,587	2.4%
Bourne Run (+ Buzzard Bay added serv.)	\$485,668	\$520,592	\$479,723	\$294,227	\$551,044	\$708,878	\$229,155	47.8%	\$157,834	28.6%
Flex Route	\$1,079,731	\$878,282	\$1,090,142	\$612,708	\$1,081,915	\$1,108,014	\$17,872	1.6%	\$26,100	2.4%
Boston Hospital Trips (BHT)	\$126,094	\$119,711	\$124,558	\$74,716	\$125,269	\$128,128	\$3,569	2.9%	\$2,958	2.3%
Special Services	\$3,893	\$0	\$3,894	\$0	\$3,894	\$3,894	\$0	0.0%	\$0	0.0%
	<b>\$5,540,450</b>	<b>\$5,403,215</b>	<b>\$5,594,332</b>	<b>\$3,255,857</b>	<b>\$5,614,036</b>	<b>\$5,894,080</b>	<b>\$299,747</b>	<b>5.4%</b>	<b>\$280,044</b>	<b>5.0%</b>
<b>Summer Operations</b>										
Provincetown-Truro	\$288,282	\$323,872	\$316,236	\$232,207	\$326,868	\$334,837	\$18,601	5.9%	\$7,969	2.4%
Falmouth WHOOSH Trolley	\$190,573	\$170,651	\$193,073	\$86,777	\$150,580	\$154,472	-\$38,601	-20.0%	\$3,893	2.6%
Hyannis Trolley	\$74,700	\$79,194	\$77,200	\$38,222	\$63,039	\$64,584	-\$12,616	-16.3%	\$1,544	2.4%
	<b>\$553,555</b>	<b>\$573,717</b>	<b>\$586,508</b>	<b>\$357,205</b>	<b>\$540,487</b>	<b>\$553,893</b>	<b>-\$32,616</b>	<b>-5.6%</b>	<b>\$13,405</b>	<b>2.5%</b>
<b>CAPE Flyer</b>	<b>\$59,400</b>	<b>\$0</b>	<b>\$59,400</b>	<b>\$5,638</b>	<b>\$53,400</b>	<b>\$59,400</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$6,000</b>	<b>11.2%</b>
<b>Transit Authority Operations &amp; Reserves</b>										
Operations	\$2,446,449	\$2,511,418	\$2,534,377	\$1,521,638	\$2,519,984	\$2,502,823	-\$31,554	-1.2%	-\$17,162	-0.7%
CCRTA Cash Reserve	\$90,000	\$0	\$90,000	\$0	\$0	\$90,000	\$0	0.0%	\$90,000	#DIV/0!
OPEB Reserve Contribution	\$10,000	\$100,000	\$10,000	\$0	\$100,000	\$10,000	\$0	0.0%	-\$90,000	-90.0%
	<b>\$2,546,449</b>	<b>\$2,611,418</b>	<b>\$2,634,377</b>	<b>\$1,521,638</b>	<b>\$2,619,984</b>	<b>\$2,602,823</b>	<b>-\$31,554</b>	<b>-1.2%</b>	<b>-\$17,162</b>	<b>-0.7%</b>
<b>Sub-Total Expenses (Excluding HST Brokerage)</b>	<b>\$14,107,656</b>	<b>\$14,209,143</b>	<b>\$14,980,987</b>	<b>\$8,563,108</b>	<b>\$14,680,624</b>	<b>\$15,291,987</b>	<b>\$311,001</b>	<b>2.1%</b>	<b>\$611,363</b>	<b>4.2%</b>
<b>Brokerage HST Purchased Transportation</b>	<b>\$12,404,168</b>	<b>\$13,117,769</b>	<b>\$12,427,992</b>	<b>\$8,054,018</b>	<b>\$10,303,906</b>	<b>\$12,258,488</b>	<b>-\$169,504</b>	<b>-1.4%</b>	<b>\$1,954,582</b>	<b>19.0%</b>
<b>Grand Total Expenses (Including HST Brokerage)</b>	<b>\$26,511,824</b>	<b>\$27,326,912</b>	<b>\$27,408,979</b>	<b>\$16,617,126</b>	<b>\$24,984,530</b>	<b>\$27,550,475</b>	<b>\$141,497</b>	<b>0.5%</b>	<b>\$2,565,945</b>	<b>10.3%</b>

**Footnotes**

- The Fiscal Year 2020 Demand Response Budget reflects additional funding awarded to the CCRTA through a MassDOT incentive grant for the development of an on-demand, application based shared ride program (SmartDART), with FY2020 operating funding = \$305,970.
- The Fiscal Year 2020 & 2021 Bourne Run Budget includes enhanced transportation services to Buzzards Bay funded through a MassDOT discretionary grant.